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1.. TEST FORMAT, RULES, POLICIES:

- .— CRIB SHEET to be collected with test/stapled. FOUR Pages 8 ½ X 11: type, handwrite, whatever must be "generated" by you; no copying of book, lecture slides, homework, etc.
- NO CELL PHONES VISIBLE. Automatic 25 Point Deduction. You will need a calculator for some various questions including pricing, etc. Bring a Calculator.
- --- Bring Photo ID [Student ID or Drivers License] as Proctor will check during test .. leave out
- --- Proctor not available for questions.

2. FORMAT: Combination of:

- --- Multiple, Multiple Choice (Up to six possible answers with many answers having multiple correct choices
- Possible Word Bank Matching (with a lot more possibilities than needed)
- -- Exercises Requiring:
 - ♦ Short Answers <> More Involved Answers <> Documents Similar to Assignments
- 3... What Will NOT Be On Test: Gantt Charts and Marketing Ethics (Chapter 3)

4.. In General How I Would Approach Preparation

- Do I understand assignments; especially conceptually
- Do I know terminology and concepts contained on (i) Lecture Slides provided by Professor Heller, (ii) Video Worksheets and (iii) Quizzes.
- If in book, and not either in lecture slides, Videos or covered in a Quiz, then you won't see it on Test.
- Have I been listening in class to understand the application of topics to real world situations, etc.

5.. What To Know By Functional Area/Chapters

I. Chapter 2: Marketing Process/SWOT

- Strategies to Achieve Sustainable Competitive Advantage: Four Areas Strategically
- SWOT: Be prepared to develop portion(s) of this document in a real application: New, Class, Assign?
- Growth Strategies: Market Penetration, Market Development, Product Development, Diversification

II. Pricing (Chapters 13 and 14)

- Skimming vs Penetration Issues/Differences
- --- Taco Bell Video
- Price Elasticity and Cross-Price Elasticity: Computations and Analysis/Understanding
- Break-even Analysis and Incremental Profit Contribution
 - Computations and Terminology: FC, VC, Contribution Per Unit, Break Even Point (No Graphing)
 - Incremental Profit Contribution:
 - Understanding Analyzing Options: VC compared to Revenue;
 - What industry characteristics are the benefits most drastic: ________ Most effective if incremental markets don't interfere with:
- --- Impact of Competition Model (Monopolistic, Oligopoly, Pure Competition)
- --- Cannibalization:
- Three Basic Pricing Strategies:
 - Cost: Understand Applying Upfront Start-up Costs, Markup <> Competition:
 - Value-based: Quantifying Savings Over Typically 3→5 Year Period; Applying % to Cost Major Assumption:
- --- Pricing Approaches:
 - EDLP, High-Low (One or the other): Consumer profile drives: Necessity, Luxury (Frequency)
 - Skimming vs Market Penetration
 - Additional Approaches and/or To Incorporate with Above: Leader, Price Lining, Bundling
 - Pricing Response Issues: Issues: Brand Loyalty, Relative Cost Structure, Promotion, Price Wars
 - Deceptive Approaches and Difficulty to Prosecute Predatory Pricing Anti-trust violations

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III. Business to Business Marketing (B2B): Chapter Six and Database Applications

- Avoids the consumer; higher level, BIG/Repetitive \$s
- --- Databases, Two major Classification Systems and industry applications based on assignments
- --- Request For Proposals (RFPs) -- Specific Items
 - · Apples to Apples Schedules
 - · Bidding Flexibility Instructions to achieve best pricing and items
- Request For Proposals (RFPs) Professional Services; Understanding Key Issues, Strategies and Protection Vehicles
 - Terminology: Fixed "Competitive" Price vs Time and Materials (whatever they expend)
 - Necessity to Bid Entire Project out on Competitive Forum vs Piecemeal:
 (I → VII, vs Award I → III; then bid out to existing contractor IV → VII)
 - Importance of Company defining Project Scope:
 - Clauses: A. (Bait and Switch) with Project Scope Omission
 - **B. Other Potential Fees**

 - Bidder Personnel Assurances:
- Purpose of Pre-qualification RFPs in overall process:
 - Time efficiencies achieved
 - Number of Bidders applicable for Prequalification RFP vs Standard RFP
- Target Number of Bidders:
 - Receive Prequalification RFP
 - Receive formal, standard (long) RFP
 - · Obtain quality responses back to formally evaluate, meet with, negotiate and award

IV. Marketing Environment and Segmentation, Positioning and Targeting

- --- Geodemographic Segmentation:
 - · Major Chart and applying it to real situations
 - What does this "profile" drive in the marketing process
 - Major tool available in marketplace: PRIZM and application to American Red Cross
 - · What is meant with Consumer and Purchaser Profile being different?
- Psychographic Segmentation: VALS, Indicator Types
- -- Four major Segmenting Types: Terms, Industry Examples
- Video & Assignment/McDonalds: Other STP strategies …
 - Their corporate approach and how it differs from many companies

٠	New Store Design, Operational and Menu Changes:
	Purpose
	Groups

V. Miscellaneous Topics and Strategies

- --- Vital importance of Sales Growth; why most companies can't settle for "flat" sales that drives the marketing strategies for growth and more growth.
- -- Common growth barriers domestically for McDonald's and Starbucks; what's the strategical answer
- -- Non-financial issues when considering the desirability of a cost center even if unprofitable.
- Sales Force Administration: Strategies in allocation